

# **ACCA**

## **Strategic Professional**

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### **Strategic Business Leader (SBL)**

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### **EXAM KIT**

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# CONTENTS

	<i>Page</i>
Index to questions and answers	P.6
Paper specific information	P.10
Exam technique	P.12
Kaplan's recommended revision approach	P.14
Kaplan's detailed revision plan	P.21

## Section

1	Technical practice questions	1
2	Case study questions	125
3	Answers to technical practice questions	173
4	Answers to case study questions	399
5	Specimen 1 exam questions	443
6	Specimen 1 exam answers	457
7	Specimen 2 exam questions	477
8	Specimen 2 exam answers	491
9	Real Exam Questions September 2018	511
10	Real Exam Answers September 2018	523
11	Real Exam Questions December 2018	545
12	Real Exam Answers December 2018	559
13	Real Exam Questions March/June 2019	591
14	Real Exam Answers March/June 2019	605
15	Real Exam Questions Sept/Dec 2019	629
16	Real Exam Answers Sept/Dec 2019	641
17	Real Exam Questions March 2020	667
18	Real Exam Answers March 2020	679
19	Real Exam Questions Sept/Dec 2020	701
20	Real Exam Answers Sept/Dec 2020	711
21	Real Exam Questions Sept/Dec 2021	735
22	Real Exam Answers Sept/Dec 2021	747

Versions of some questions in this Exam Kit may also be available on the ACCA Practice Platform on the ACCA website. They are a very useful reference, in particular to attempt using ACCA's exam software. However, you should be aware that ACCA will decide when those questions will be amended for syllabus changes or replaced, so they may differ slightly from the versions in this Exam Kit

**Key features in this edition**

In addition to providing a wide ranging bank of adapted real past exam questions and new case studies, we have also included in this edition:

- Paper specific information and advice on exam technique.
- Our recommended approach to make your revision for this particular subject as effective as possible.  
This includes step by step guidance on how best to use our Kaplan material (Study text, pocket notes and exam kit) at this stage in your studies.
- Enhanced tutorial answers packed with specific key answer tips, technical tutorial notes and exam technique tips from our experienced tutors.
- Complementary online resources including full tutor debriefs and question assistance to point you in the right direction when you get stuck.

You will find a wealth of other resources to help you with your studies on the following sites:

[www.mykaplan.co.uk](http://www.mykaplan.co.uk)

[www.accaglobal.com/SBL/](http://www.accaglobal.com/SBL/)

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Our Quality Co-ordinator will work with our technical team to verify the error and take action to ensure it is corrected in future editions.

# INDEX TO QUESTIONS AND ANSWERS

## INTRODUCTION

The SBL exam is a 4-hour integrated case study with a single compulsory section with a range of tasks and requirements related to one scenario. The aim of the exam is to demonstrate and test organisational leadership and senior consultancy or advisory capabilities and relevant professional skills, through the context of a 'real world' scenario. The basic structure of each exam will require the candidate to take the role of an organisational leader or as a consultant or adviser to senior management.

The exam thus requires candidates to demonstrate both technical ability but also a range of professional skills demanded by effective leaders in advising or supporting senior management in directing organisations.

This examination kit contains both full exam-style case studies and shorter questions focussed on individual syllabus areas.

## KEY TO THE INDEX

### PAPER ENHANCEMENTS

We have added the following enhancements to the answers in this exam kit:



#### **Key answer tips**

Most answers include key answer tips to help your understanding of each question.



#### **Tutorial note**

Most answers include more tutorial notes to explain some of the technical points in detail.



#### **Tutor top tips**

For selected questions, we 'walk through the answer' giving guidance on how to approach the questions with helpful 'tips from a top tutor', together with technical tutor notes.

These answers are indicated with the 'footsteps' icon in the index.

# TECHNICAL PRACTICE QUESTIONS

		<i>Page number</i>	
		<i>Question</i>	<i>Answer</i>

## A: LEADERSHIP

1	Academic Recycling Company (ARC)	1	173
2	iCompute	3	175
3	The National Museum (NM)	5	177
4	Pharma	9	184
5	John Mathers	10	186
6	Happy and Healthy	11	189
7	AEI	12	190
8	MRA	13	192

## B: GOVERNANCE

9	Rosh and Company	14	195
10	Rowlands & Medeleev (R&M)	15	198
11	Science First	16	200
12	Rosey and Atkins (R&A)	19	204
13	ZPT	20	205
14	Oland	22	208
15	Lum Co	23	210
16	Oskal Petroleum	24	213
17	JGP Chemicals Ltd	25	216
18	Chemco	26	218
19	KK	27	222
20	'Help-with-life' (HWL)	28	224
21	Vestel	29	226
22	Tomato Bank	30	228
23	ABC Co	31	230